Sustainability Investor Update
August 24, 2020

www.micron.com/sustainability

©2020 Micron Technology, Inc. All rights reserved. Information, products, and/or specifications are subject to change without notice. All information is provided on an “AS IS” basis without warranties of any kind. Statements regarding products, including statements regarding product features, availability, functionality, or compatibility, are provided for informational purposes only and do not modify the warranty, if any, applicable to any product. Drawings may not be to scale. Micron, the Micron orbit logo, the M orbit logo, Intelligence Accelerated™, and other Micron trademarks are the property of Micron Technology, Inc. All other trademarks are the property of their respective owners.
Safe Harbor Statement

During the course of this meeting, we may make projections or other forward-looking statements regarding future events or the future financial performance of the Company and the industry. We wish to caution you that such statements are predictions and that actual events or results may differ materially. We refer you to the documents the Company files from time to time with the Securities and Exchange Commission, specifically the Company’s most recent Form 10-K and Form 10-Q. These documents contain and identify important factors that could cause the actual results for the Company to differ materially from those contained in our projections or forward-looking statements. These certain factors can be found at http://www.micron.com/certainfactors.

Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance, or achievements. We are under no duty to update any of the forward-looking statements after the date of the presentation to conform these statements to actual results.
Naga Chandrasekaran
Senior Vice President
Technology Development
Sustainability Governance & Structure

Board of Directors
Governance and Sustainability Committee

CEO

Executive Oversight
Senior Leaders From Sales, Assembly & Test, Finance, Quality, Global Supply Chain, Global Manufacturing, Legal, HR, Technology & Products, and IT

Sustainability Council
Representatives From Manufacturing, Environmental Health & Safety, Strategy, Technology & Products, HR, Supply Chain, Sales, Micron Foundation, Compliance, Investor Relations, Legal, Diversity, Equality & Inclusion, Risk & Resilience, Communications and Finance

Roles:
- Formulate sustainability strategy
- Monitor performance
- Serve as sustainability champions and experts within their organizations

Sustainability Team
VP of Compliance, Employment, Sustainability & Trade; Director of Sustainability; and Program Manager

Roles:
- Facilitate corporate sustainability strategy
- Drive transparency through public reporting and other external and internal communications
Agenda

Product Impact
Responsible Operations
Engaged Team Members
Product Impact
Our products make the world better

Our products empower billions of people

And enable sustainability across industries

We innovate to make them more efficient
Micron’s products transform how billions of people use information to enrich life

Inspiring new consumer experiences
- Mobile
- Gaming
- Personal Computing

Accelerating the speed of data insights
- AI
- Big Data
- Cloud & Enterprise

Driving more intelligence at the edge
- 5G
- IOT
- Autonomous

Sparking discovery in scientific research
- Drug Discovery
- CERN
Micron products benefit the environment and society.

From cancer research and autonomous vehicle safety to efficient industry and infrastructure.
We are increasing the energy efficiency of our products

With each generation, DRAM is doing more work with less energy per bit

Micron’s LP5 DRAM offers 20% lower power consumption vs. the competition for bandwidth intensive use cases

Server DRAM
Energy per Bit (lower = better)

<table>
<thead>
<tr>
<th></th>
<th>DDR4 3200</th>
<th>DDR5 4800</th>
</tr>
</thead>
<tbody>
<tr>
<td>Micron</td>
<td>1.00</td>
<td>0.87</td>
</tr>
</tbody>
</table>

When data bus efficiency is taken into account

LP5 Power Consumption
8k Video Recording (lower = better)

<table>
<thead>
<tr>
<th></th>
<th>Competition</th>
<th>Micron</th>
</tr>
</thead>
<tbody>
<tr>
<td>Micron</td>
<td>1.00</td>
<td>0.80</td>
</tr>
</tbody>
</table>

Competition refers to LP5 products offered by our industry competitors
Responsible Operations
Building sustainability into our world-class operations

Protecting the environment

Supply chain responsibility

Employee health and safety
Global Operations

Micron is the 3rd largest memory and storage company and has over $20 billion in annual revenue.

April 2020, Source: Market Share: Semiconductors by End Market, Worldwide, 2019
We believe growth comes with a responsibility for sustainability

12x
Industry DRAM Bit Growth
CY2019 vs CY2009

48x
Industry NAND Bit Growth
CY2019 vs CY2009

Source: World Semiconductor Trade Statistics
Progress towards measurable environmental targets

Micron plans to invest $1B in the next 5 to 7 years on future sustainability programs

**Emissions**
- **CY30:** 75% MTCO2 reduction per unit vs CY18
- **Aspiration:** 40% absolute reduction vs CY18

**Energy**
- **CY25:** 100% renewable energy in the U.S.
- **Aspiration:** 100% renewable energy worldwide where available

**Water**
- **CY30:** 75% reuse, recycle, restore
- **Aspiration:** 100% reuse, recycle, restore

**Waste**
- **CY30:** 95% reuse, recycle & recovery & zero hazardous waste to landfill*
- **Aspiration:** 100% reuse, recycle & recovery & zero waste to landfill

* Subjected to alternate disposal vendor availability

Note: For comparison, Water: 50% reuse, recycle, restore in CY19; Waste: 74% reuse, recycle & recovery in CY19
Green Facilities Design

Micron has been recognized for our leadership.

Singapore (NAND)
- Fab 10N US GBC LEED Certified 2010
- Fab 10X Singapore BCA Green Mark Platinum Award 2016
- Fab 10X US GBC LEED Gold Certification 2017
- Fab 10A Singapore BCA Green Mark Platinum Award 2019
- World Economic Forum Global Lighthouse Network

Taiwan (DRAM)
- MTB (Backend facility) LEED Gold 2018
- F11 Bronze National Enterprise Environmental Protection Award 2019
- F16 Silver National Enterprise Environmental Protection Award 2019
Driving sustainability across our supply chain

Micron holds our network of over 9,000 suppliers in 42 countries to the high standards of our customers and leading standards bodies such as the RBA, as well as our own Supplier Requirements Standard.

**Screen & Assess**
Suppliers are screened for risks such as conflict minerals, and performance is assessed and continuously monitored for changes.

**Score**
Suppliers are scored on compliance risk (ethics, labor, health & safety, environment) and operations risk (financial, geopolitical, natural disaster, macroeconomic).

**Improve & Develop**
Suppliers may implement mitigation and improvement plans, or receive training from Micron’s responsible sourcing team and industry resources.

**Audit**
High-risk suppliers undergo deeper review which can include audits and corrective action plans to meet responsible sourcing expectations.
Health and Safety

Micron’s “Live Safe” culture incorporates a combination of training, mentoring, KPIs, and innovative use of technology to drive improvements in safety.

Reducing workplace injuries
World-class performance further improved by Live Safe program

Recordable Injury Rate*

![Recordable Injury Rate Chart]

<table>
<thead>
<tr>
<th>CY2018</th>
<th>CY2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>0.32</td>
<td>0.14</td>
</tr>
</tbody>
</table>

* (Recorded incidents X 200,000) / Total number of hours worked

COVID-19 Response
- Red and blue teams
- Kept fabs running
- Employee and community support
Engaged Team Members
Industry’s Best Talent
Getting stronger and more engaged

- Diversity, Equality and Inclusion
- Employee Engagement & Development
- Community Impact
Diversity, Equality and Inclusion

We believe our team members’ diverse experiences, perspectives and backgrounds make Micron stronger.

Focus Areas

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Increase representation of underrepresented groups</td>
</tr>
<tr>
<td>2</td>
<td>Drive equitable pay and benefits</td>
</tr>
<tr>
<td>3</td>
<td>Strengthen our culture of inclusion</td>
</tr>
<tr>
<td>4</td>
<td>Advocate for racial and LGBTQ+ equality</td>
</tr>
<tr>
<td>5</td>
<td>Engage with minority owned financial institutions for cash management</td>
</tr>
<tr>
<td>6</td>
<td>Increase diverse supplier representation and spend</td>
</tr>
</tbody>
</table>
Employee Engagement & Development

Micron fosters a supportive work environment where team members thrive, engage in meaningful work and bring their best selves every day.

The October 2019 Engagement Survey*

81% “I understand how my work contributes to Micron’s strategy”

81% “Micron is a good corporate citizen”

80% “My team embraces people from diverse backgrounds and the perspectives they bring”

* The October 2019 engagement survey had 95% participation. Engagement favorability ratings have increased since the survey was first conducted.
Our Commitment To Our Global Communities

- Enrich our Communities
- Inspire Learning
- Protect the Environment
<table>
<thead>
<tr>
<th>$10.5M Team Member Giving</th>
<th>$10M Relief Fund</th>
<th>PPE Donations</th>
<th>Team Member Volunteering</th>
<th>Team Member Assistance</th>
</tr>
</thead>
<tbody>
<tr>
<td>2:1 match for all charities in 2020 with almost 1,600 charities receiving contributions</td>
<td>Committed to 65 global charities or schools</td>
<td>&gt;350,000 masks</td>
<td>Over 50,000 hours of team member volunteer time contributed</td>
<td>One-time payment assisting 68% of all team members worldwide, and special grants for those facing financial hardship</td>
</tr>
<tr>
<td>$10M Relief Fund</td>
<td></td>
<td>&gt;2,500 face shields</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>&gt;9,000 gloves</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>&gt;130 gowns/bunny suits</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Micron is committed to sustainability

Our memory & storage products make the world better

We strive for excellence with measurable sustainability targets

We develop and engage the industry’s best talent
Learn More

Governance
Available at: https://www.micron.com/about/our-commitment/operating-thoughtfully/governance

Diversity, Equality & Inclusion
2019 Diversity, Equality and Inclusion Report, Our Diversity Council, Diversity Data, and more
Available at: https://www.micron.com/about/our-commitment/empowering-people/diversity-equality-and-inclusion

Micron’s 2020 Sustainability Report
Prepared in accordance with the Global Reporting Initiative (GRI) Standards: Core option, as well as the Sustainability Accounting Standards Board (SASB) Semiconductors Standard.

Climate and Water Disclosures
2019 CDP Climate Change and Water Security Disclosures
Both available at: https://www.micron.com/about/our-commitment/operating-thoughtfully/sustainability

Micron COVID-19 Playbook:
Maintaining a Safe and Healthy Workplace for Our Team
Our phased approach in bringing team members back to on-site work through our workplace and team member readiness plans.
Available at: https://www.micron.com/covid-19-global-response
2019 Performance at a Glance
FY19 Highlights

Responsible Operations & Sourcing
- 2019 results include perfect scores on our RBA code audits
- 74% Rate of global reuse & recycling
- 50K+ MWh Savings through energy conservation measures

Team Member Engagement
- Hired our first vice president of DEI and created a team member advocate position
- 3 New Employee Resource Groups Supporting diverse employee populations in 2019
- Expanded Our family leave benefits

Community Impact
- 150K+ Hours Of volunteer efforts
- $12.8M In grants to support STEM education and basic human needs

Leadership Products
- 20% Improvement in power efficiency in our LPDDR5 DRAM
- 50% Increase in data access speeds compared to previous generations

2019 results include perfect scores on our RBA code audits
All environmental data is for calendar years. Data is for calendar year 2019 except where noted. 2019 data does not include Micron’s former 200mm fabrication facility in Singapore.

Reuse/Recycle/Recovery percentage data for 2017, 2018 and 2019 has been restated to differentiate energy recovery from other material in this category.

Wastewater discharge details can be found in the GRI Index, p. 86

Excludes energy recovery.
Waste

1 All environmental data is for calendar years. Data is for calendar year 2019 except where noted. 2019 data does not include Micron’s former 200mm fabrication facility in Singapore.

2 Reuse/Recycle/Recovery percentage data for 2017, 2018 and 2019 has been restated to differentiate energy recovery from other material in this category.

3 Wastewater discharge details can be found in the GRI Index, p. 86

4 Excludes energy recovery.
Energy & GHG Emissions

Energy Consumption & Savings

- Consumption in millions of megawatt hours (MWh)
- Savings in thousands of megawatt hours (MWh)

2019 Energy Breakdown by Source

- Purchased Steam: 1%
- Purchased Cooling: 1%
- Fuel: 27%
- Purchased Electricity: 71%

Total GHG Emissions

- Emissions From Operations (Scope 1)
- Emissions From Purchased Energy (Scope 2, Market-Based)

Emissions From Operations (Scope 1) by Source

- Fuel Combustion: 14%
- Heat Transfer Fluid: 20%
- Process GHG Gases: 66%
- 0.8% from refrigerants, vehicles, VOC abatement

Emissions from Operations (Scope 1) by Country

- China: 1%
- Malaysia: 0.1%
- Taiwan: 13%
- United States: 18%
- Japan: 33%
- Singapore: 35%

5 Emissions in total metric tons of CO₂ equivalents

Detailed energy consumption & savings figures can be found in the GRI Index, p. 85.
In FY19, 1,500+ small and diverse suppliers were represented in Micron’s supply base.

Responsible Sourcing

Micron Suppliers CY19

5,555
Utilized suppliers

6,150
Supplier sites

80%
Of spend with 125 top suppliers

$17.9B
Total spend supporting manufacturing

Top 10 Supplier Locations (by Micron spend):
Japan, Taiwan, Singapore, United States, Switzerland, China, South Korea, Malaysia, United Kingdom, India
Workforce

Growth in ERG membership

New ERGs (Black Employee Network, Tenured & Experienced @ Micron, and Capable)

Of Micron’s board of directors comprises women

Senior leaders participated in inclusive leadership courses

Average training per full-time employee (an increase of more than 13 hours from 2018, primarily driven by an expansion of targeted employee workshops)

People leaders participated in Journey to Higher Performance in 2019
Prioritizing through Partnership

Our customers, investors, team members, policy makers, and communities all play a vital role in shaping the direction of our sustainability program.

Micron Sustainability: Our Water Story

Micron’s award-winning sustainable water program including our innovative aquifer recharge and recovery system.

Micron Virginia: Environmental Sustainability

At Micron, we’re mindful of sustainability when it comes to the places, we call home. Here in Manassas, Virginia, we keep our environmental footprint minimal. We leverage an innovative design to ensure economic and ethical responsibility when it comes to the surrounding environment.

Micron Singapore: Environmental Sustainability

Micron is mindful of the potential impacts of its operations and respects the communities and ecosystems where we do business. Micron’s Singapore facility leverages an innovative design...to assure a sustainable footprint. This facility has earned Singapore’s highest honor for sustainable design – The Green Mark Platinum Award.

View videos at:
https://www.micron.com/about/our-commitment/operating-thoughtfully/sustainability