

# Micron Technology Financial Conference Call

## Second Quarter of Fiscal 2009



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# Safe Harbor

During the course of this meeting, we may make projections or other forward-looking statements regarding future events of the future financial performance of the Company and the industry. We wish to caution you that such statements are predictions and that actual events or results may differ materially. We refer you to the documents the Company files on a consolidated basis from time to time with Securities and Exchange Commission, specifically the Company's most recent Form 10-K and Form 10-Q. These documents contain and identify important factors that could cause the actual results for the Company on a consolidated basis to differ materially from those contained in our projections or forward-looking statements. These certain factors can be found at <http://www.micron.com/certainfactors>. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. We are under no duty to update any of the forward-looking statements after the date of the presentation to conform these statements to actual results.

# Ron Foster

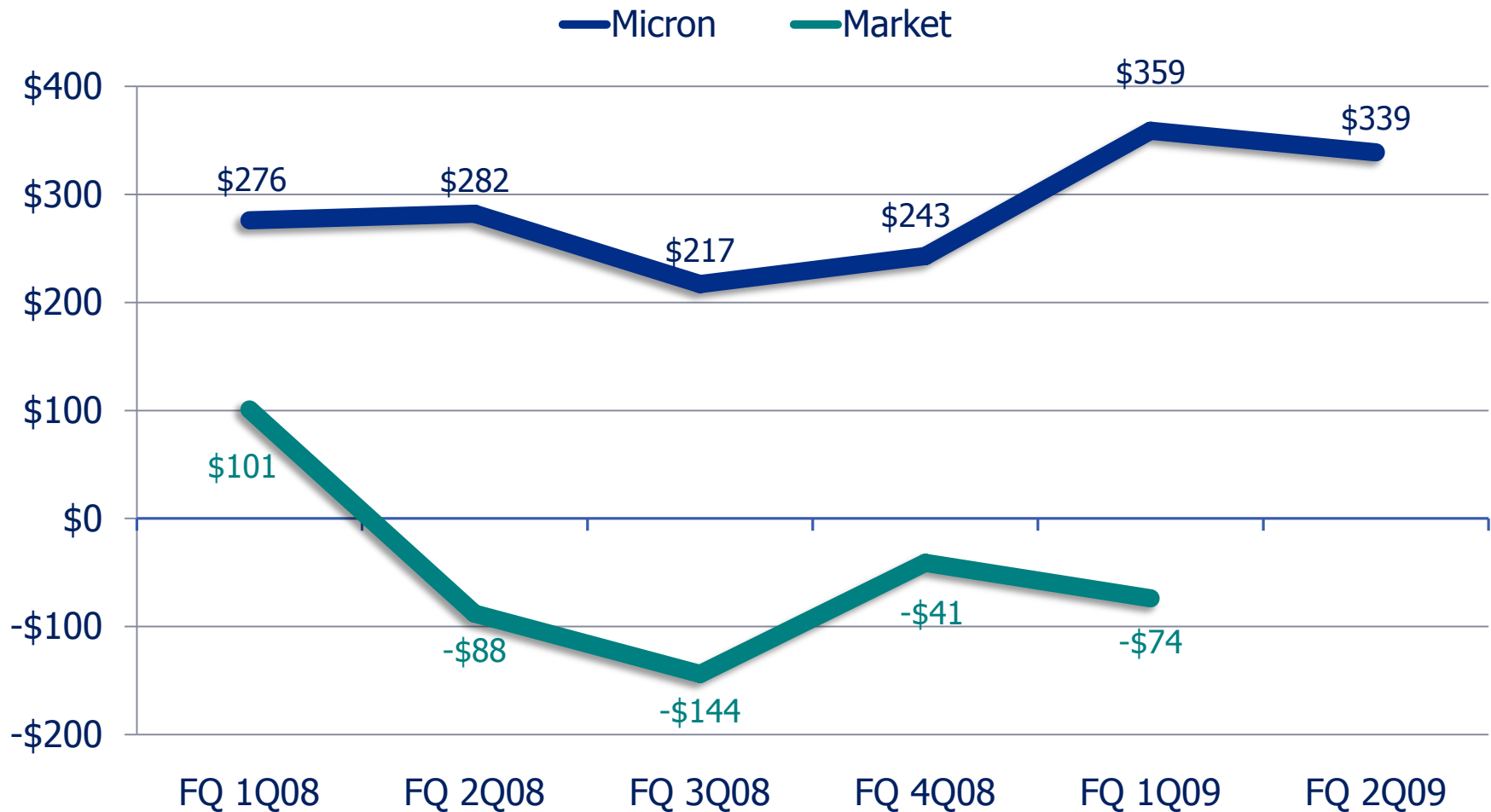
## CFO and VP of Finance

# Financial Summary

| Dollars in millions, except per share                | Q2 – 2009       | % of Sales | Q1 – 2009       | % of Sales |
|--|-----------------|------------|-----------------|------------|
| <b>Net sales</b>                                     | <b>\$993</b>    | 100%       | <b>\$1,402</b>  | 100%       |
| <b>Gross margin*</b>                                 | <b>(267)</b>    | -27%       | <b>(449)</b>    | -32%       |
| <b>Operating (loss)</b>                              | <b>(708)</b>    | -71%       | <b>(672)</b>    | -48%       |
| <b>Income tax (provisions)</b>                       | <b>(4)</b>      |            | <b>(13)</b>     |            |
| <b>Non-controlling interest in net (income) loss</b> | <b>51</b>       |            | <b>13</b>       |            |
| <b>Restructuring credits (charges)</b>               | <b>(105)</b>    |            | <b>66</b>       |            |
| <b>Net (loss)</b>                                    | <b>(\$751)</b>  | -76%       | <b>(\$706)</b>  | -50%       |
| <b>Diluted (loss) per share</b>                      | <b>(\$0.97)</b> |            | <b>(\$0.91)</b> |            |
| <b>Shares in diluted EPS calc</b>                    | <b>773.9</b>    |            | <b>773.3</b>    |            |
| *Including NRV                                       |                 |            |                 |            |

# Cash Flow From Operations

(Millions of US\$)



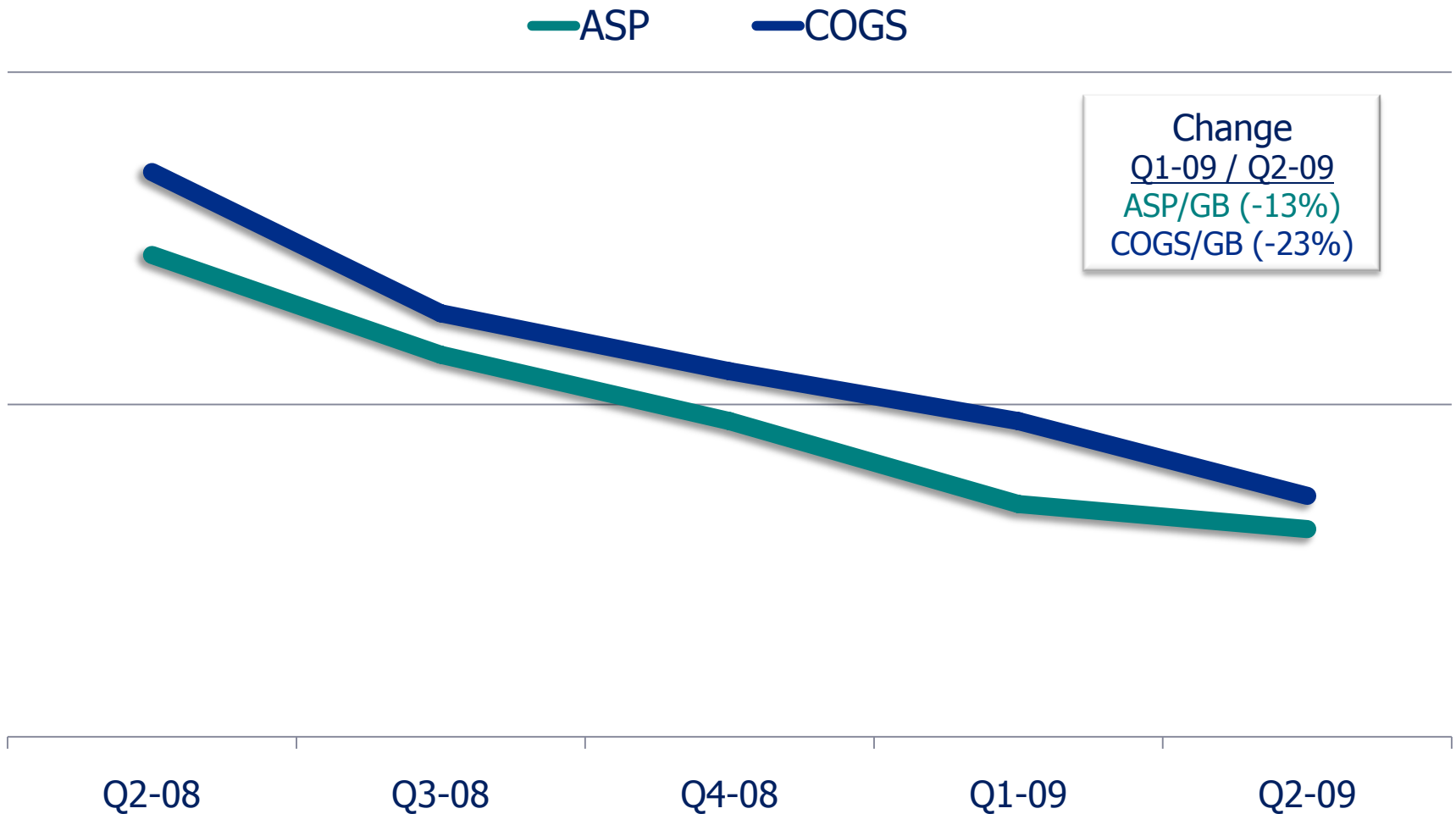
\* All competitor data based on closest calendar quarter, Micron data based on fiscal quarters

\*\* Powerchip and ProMOS as analyst estimates

Source: Company Data, Finance Strategy Group

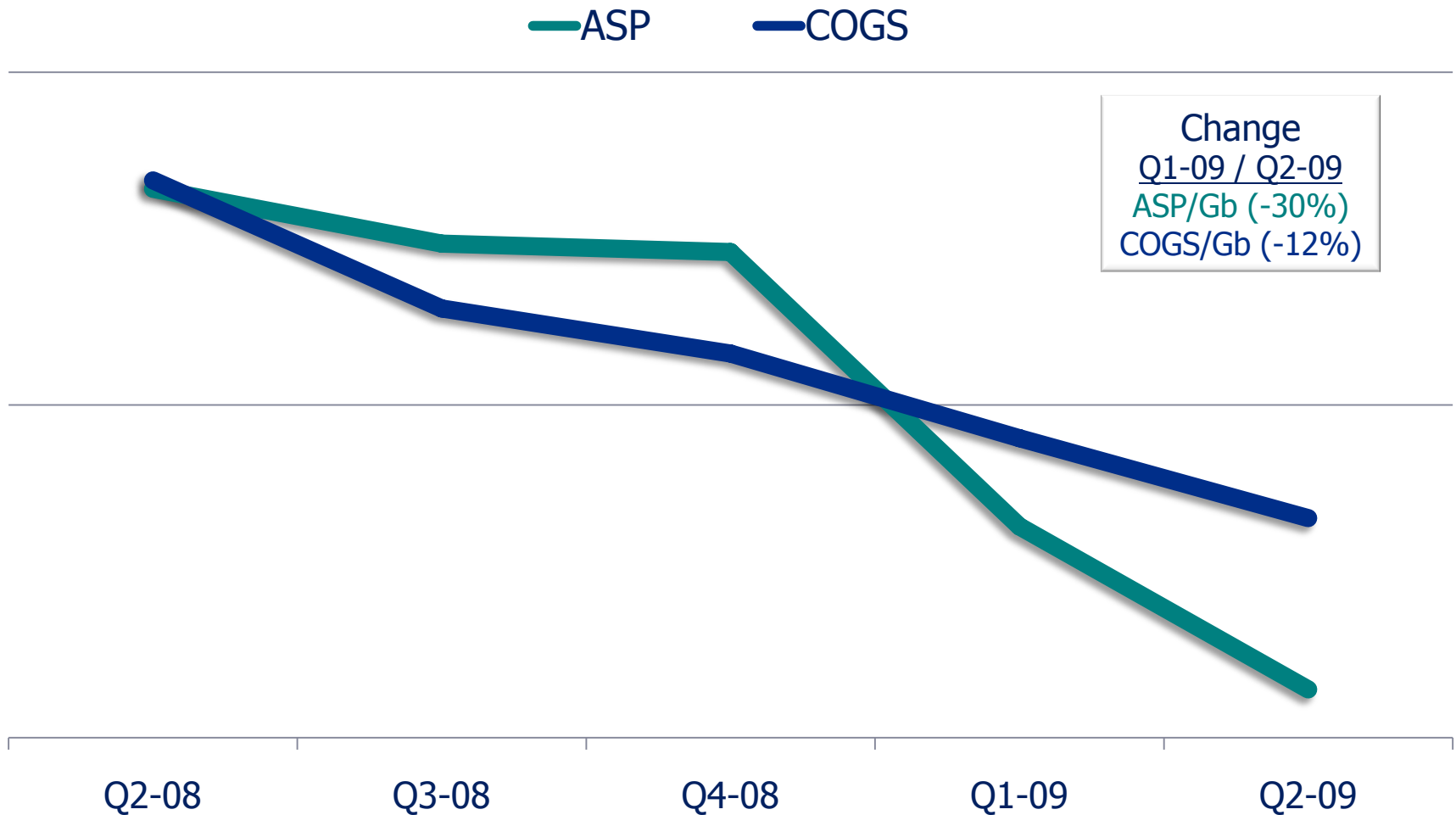
Market: Elpida, Hynix, Inotera, Nanya, Powerchip, ProMOS, Winbond  
Represented by a simple average of competitors' respective operating cash flows

# Micron NAND ASP & Cost Trends



Note: COGS/GB excludes NRV

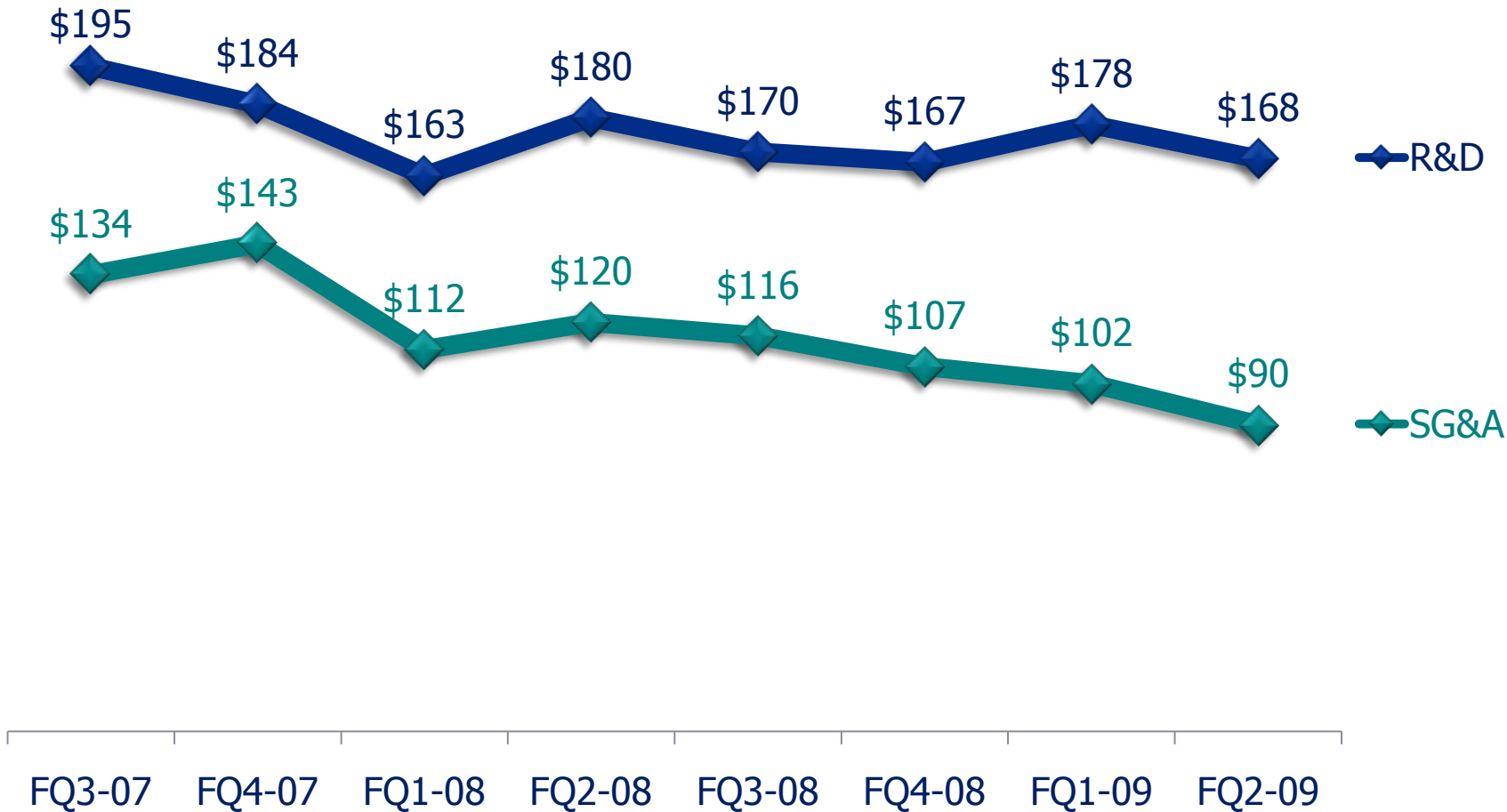
# Micron DRAM ASP & Cost Trends



Note: COGS/Gb excludes NRV and idle facility costs

# Operating Expenses

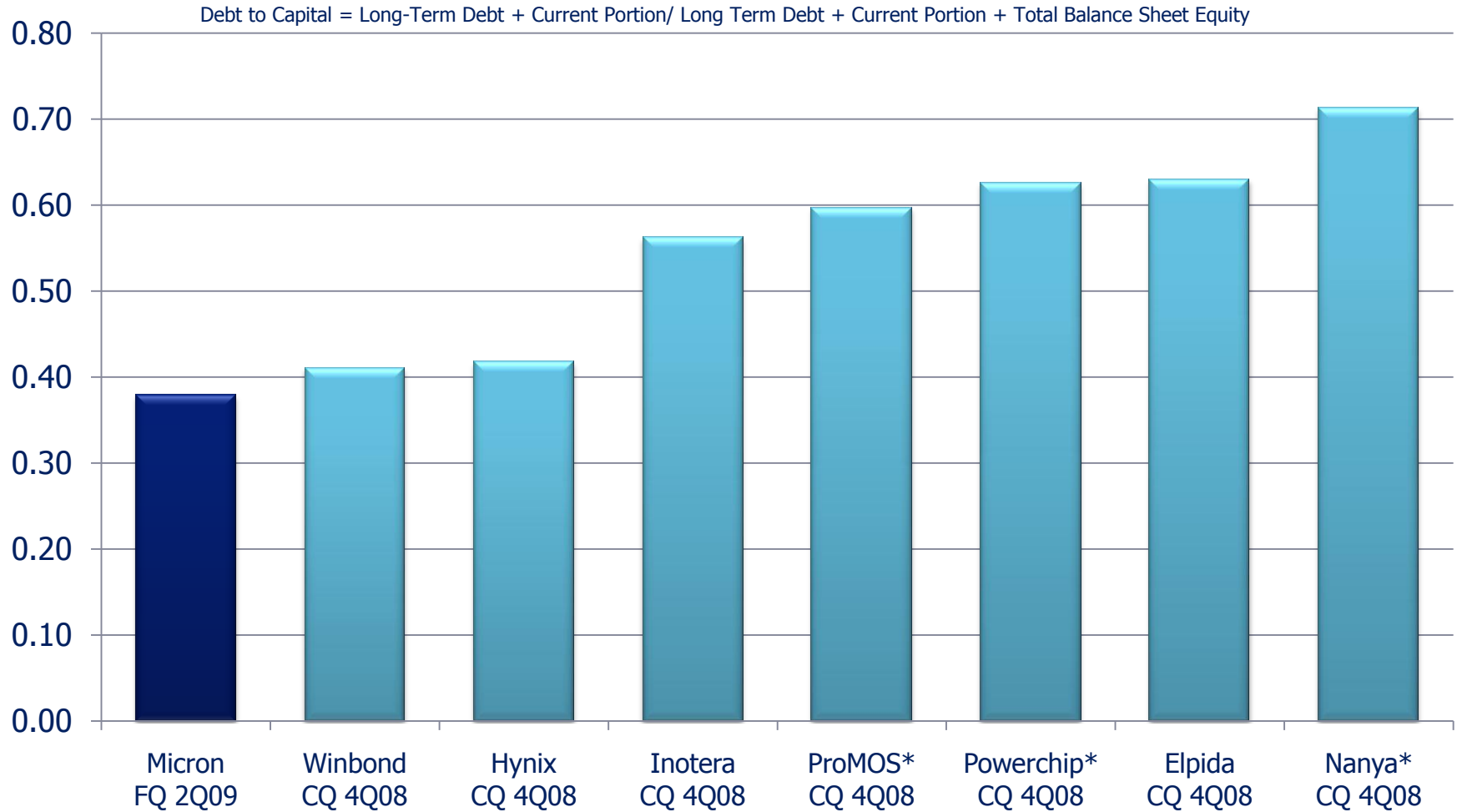
(Millions of US\$)





# Debt to Capital Ratio

## (Most Recent Quarter)

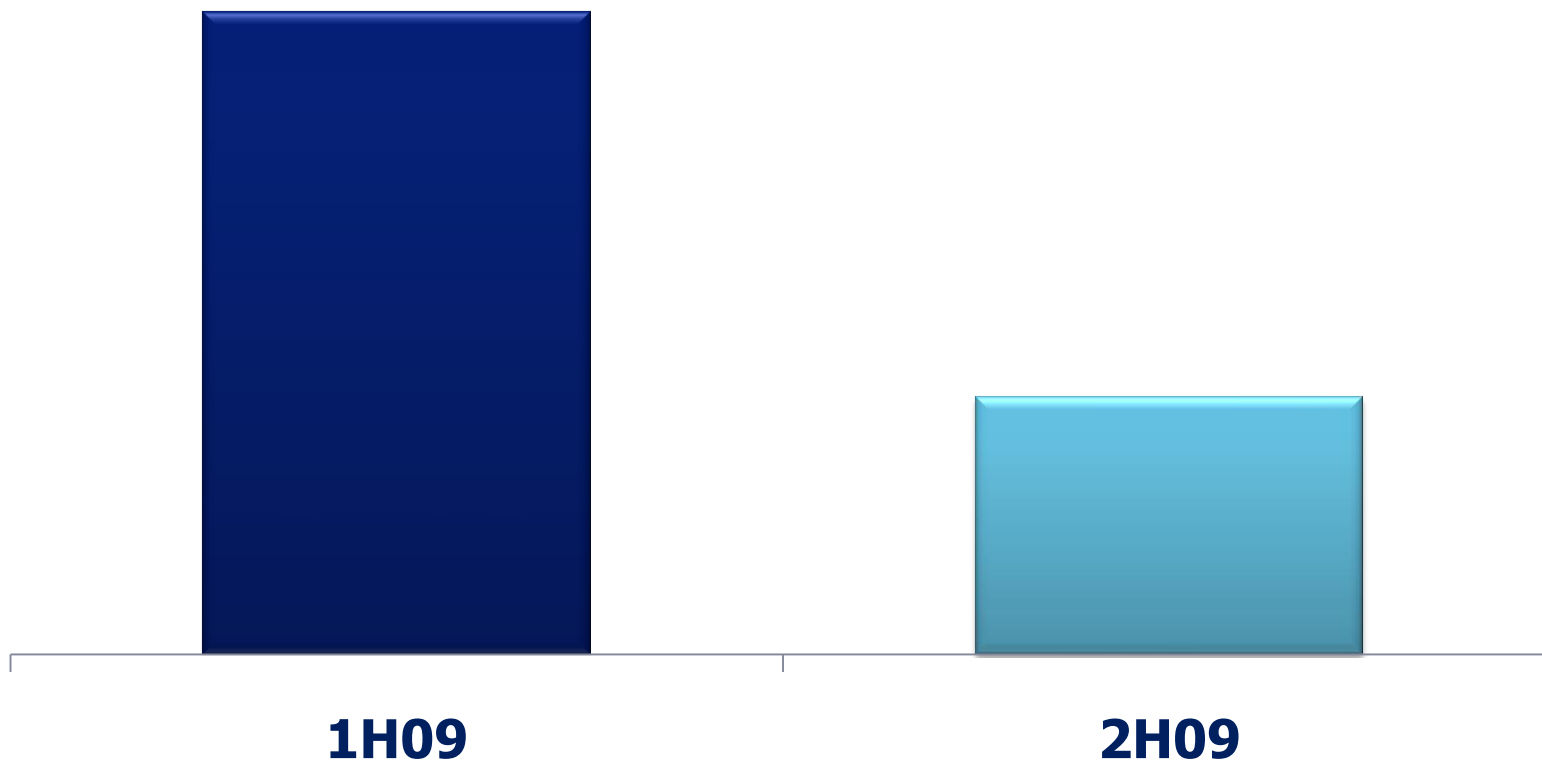


Source: Company Data, Finance Strategy Group

Micron based on Fiscal Year - others based on Calendar Year  
\* Nanya, Powerchip and ProMOS are analyst estimates

# 2009F Capital Expenditures

\$650 - \$700 million

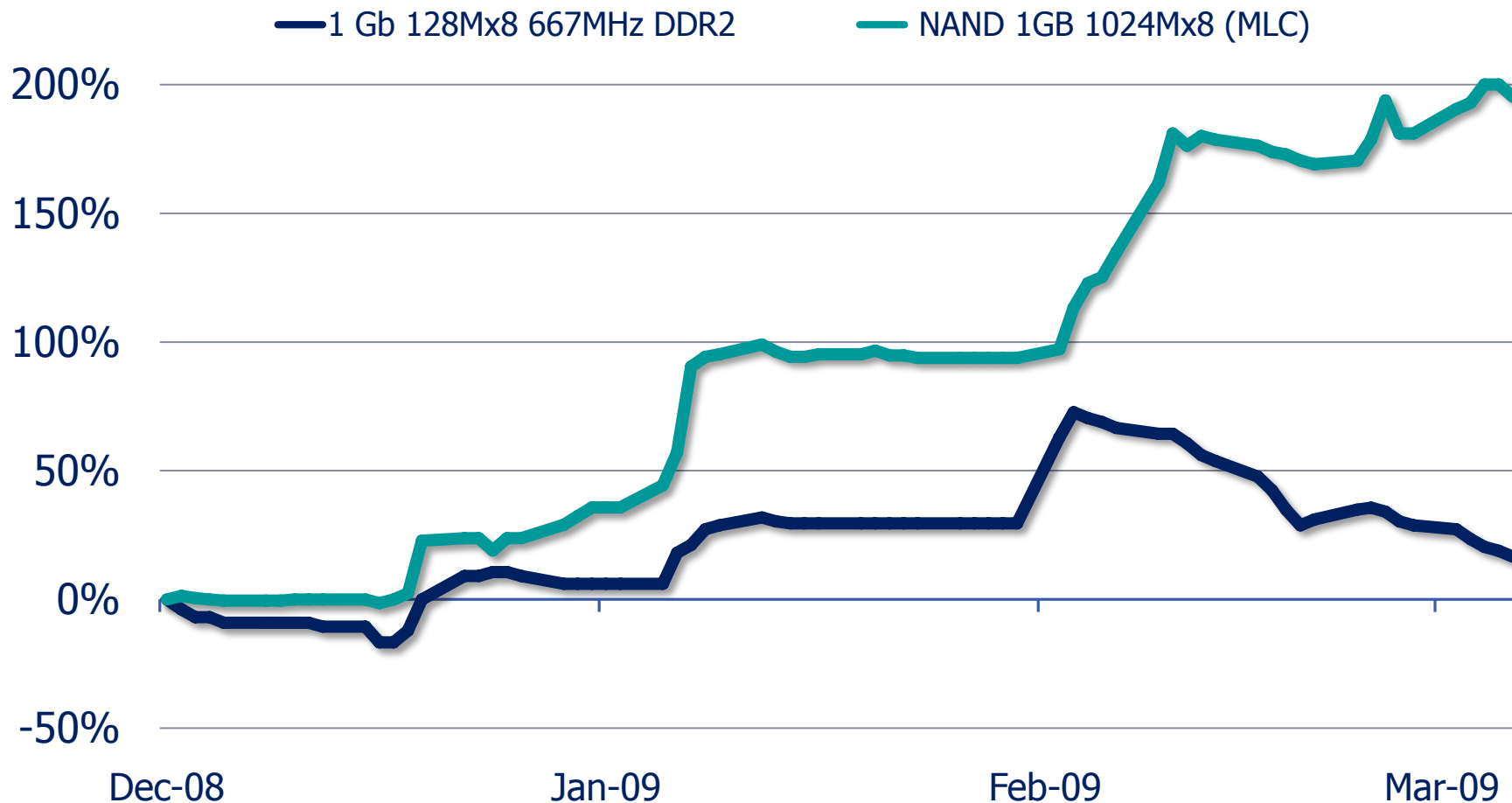


# Mark Adams

## VP of Worldwide Sales

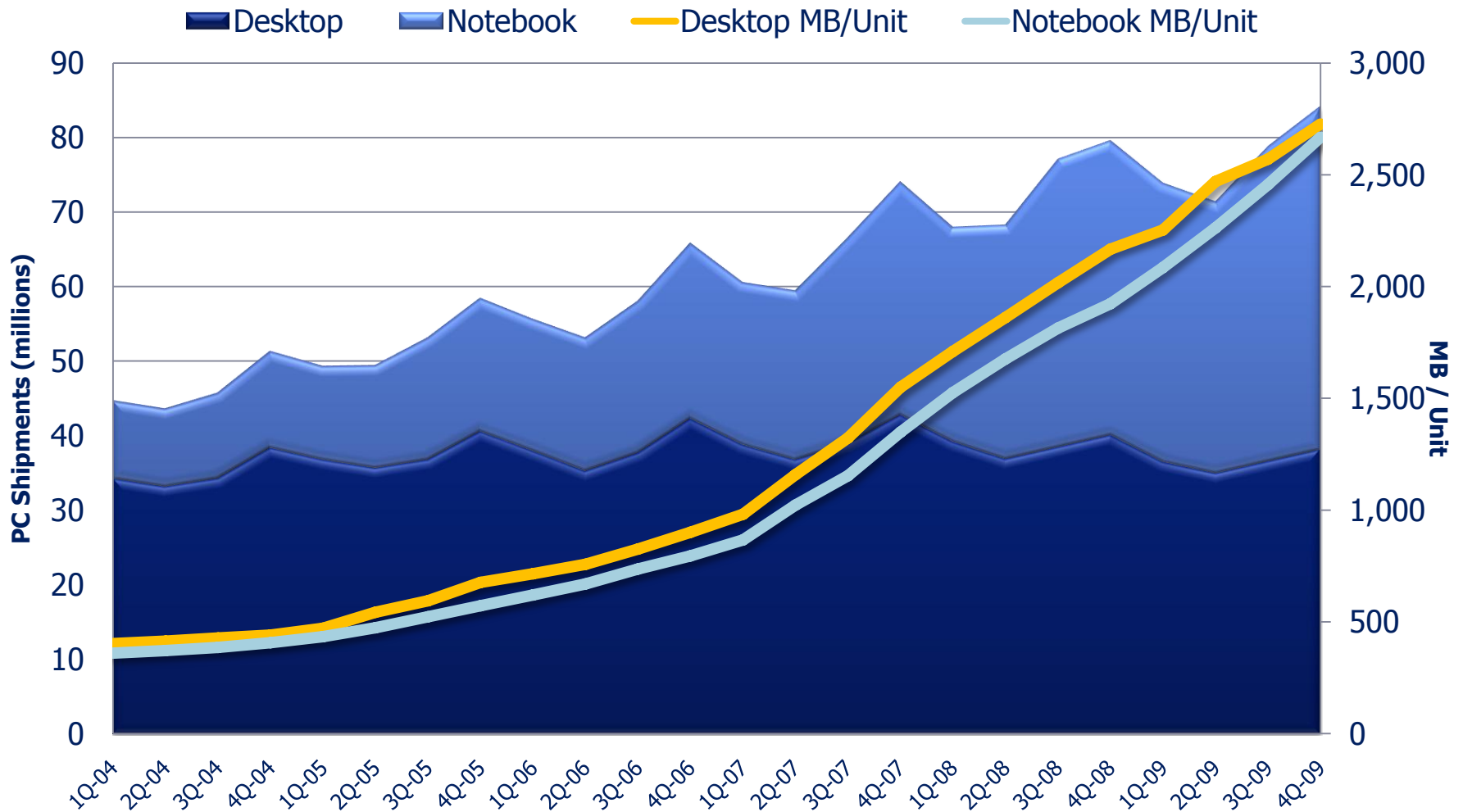
# Memory Pricing

## DRAM & NAND Spot Market ASPs 3-Month Decline



Source: DRAM eXchange

# PC Unit Shipments vs. PC Memory Content

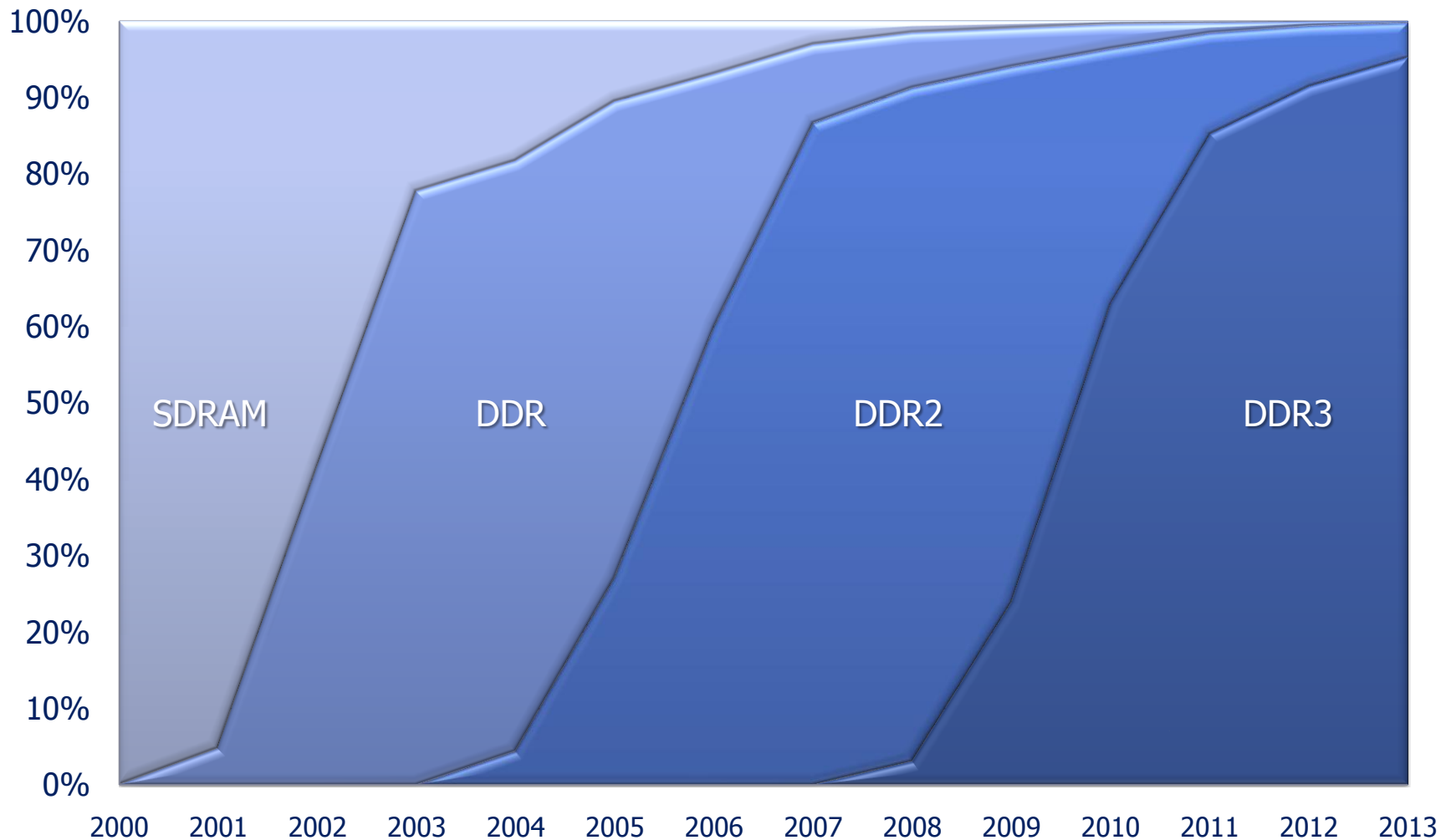


All data is in calendar quarters

Q1-09 – Q4-09 Forecast

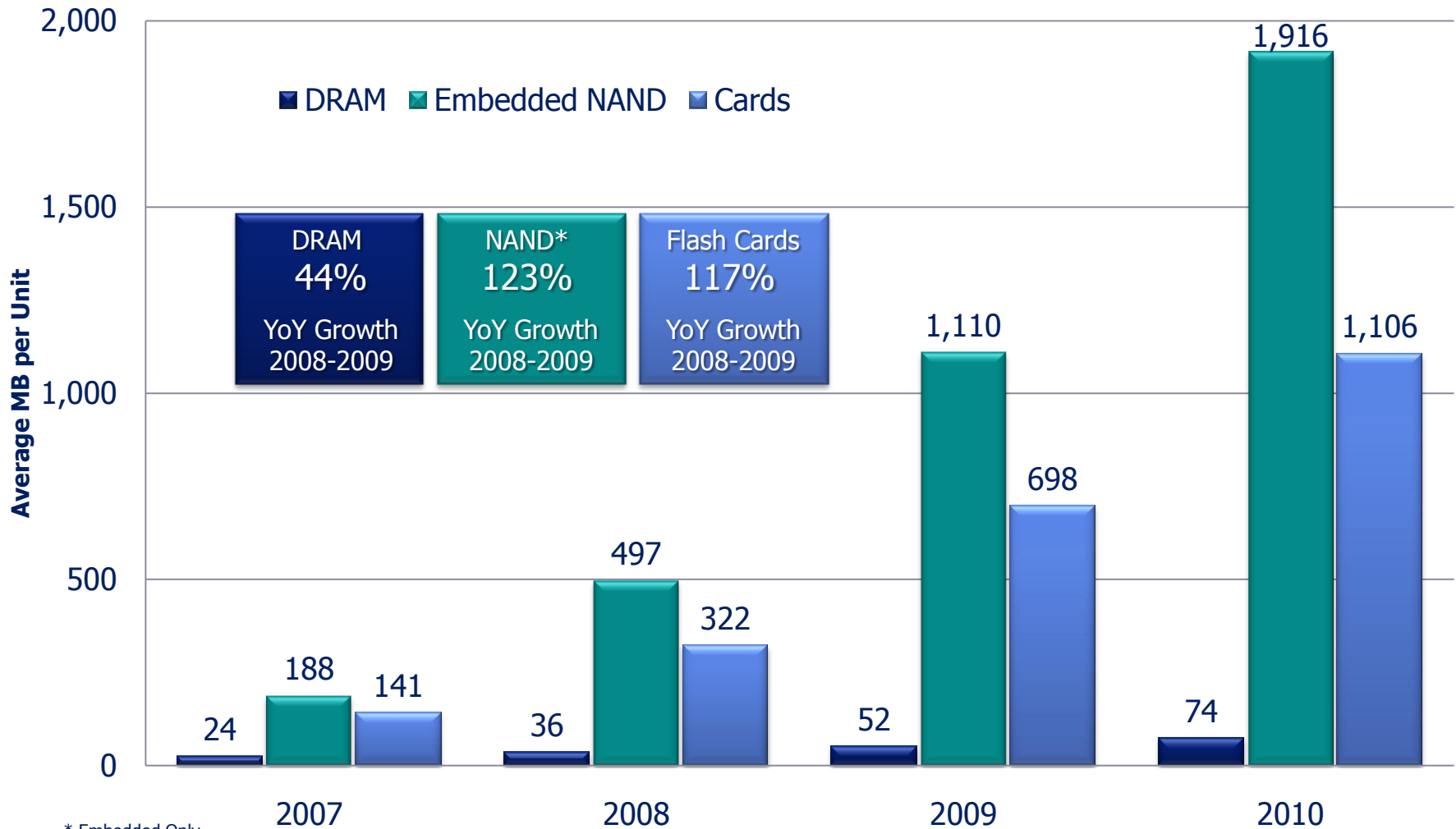
Source: iSuppli

# DRAM Technology Transition



Source: iSuppli

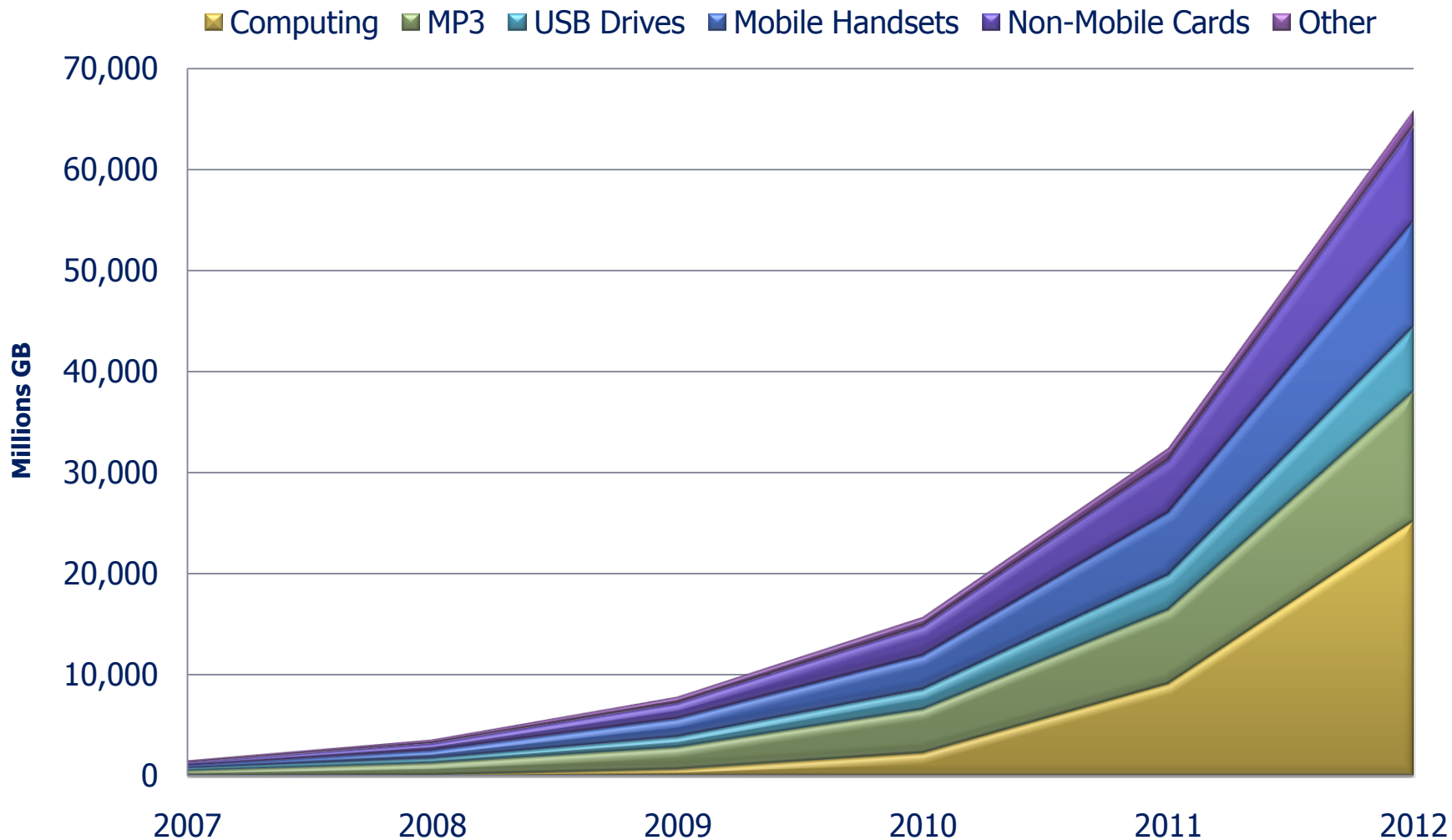
# Handset Memory Content



\* Embedded Only  
2008 – 2010 Forecast

Sources: Gartner, iSuppli, Finance Strategy Group

# Total NAND Market by Application



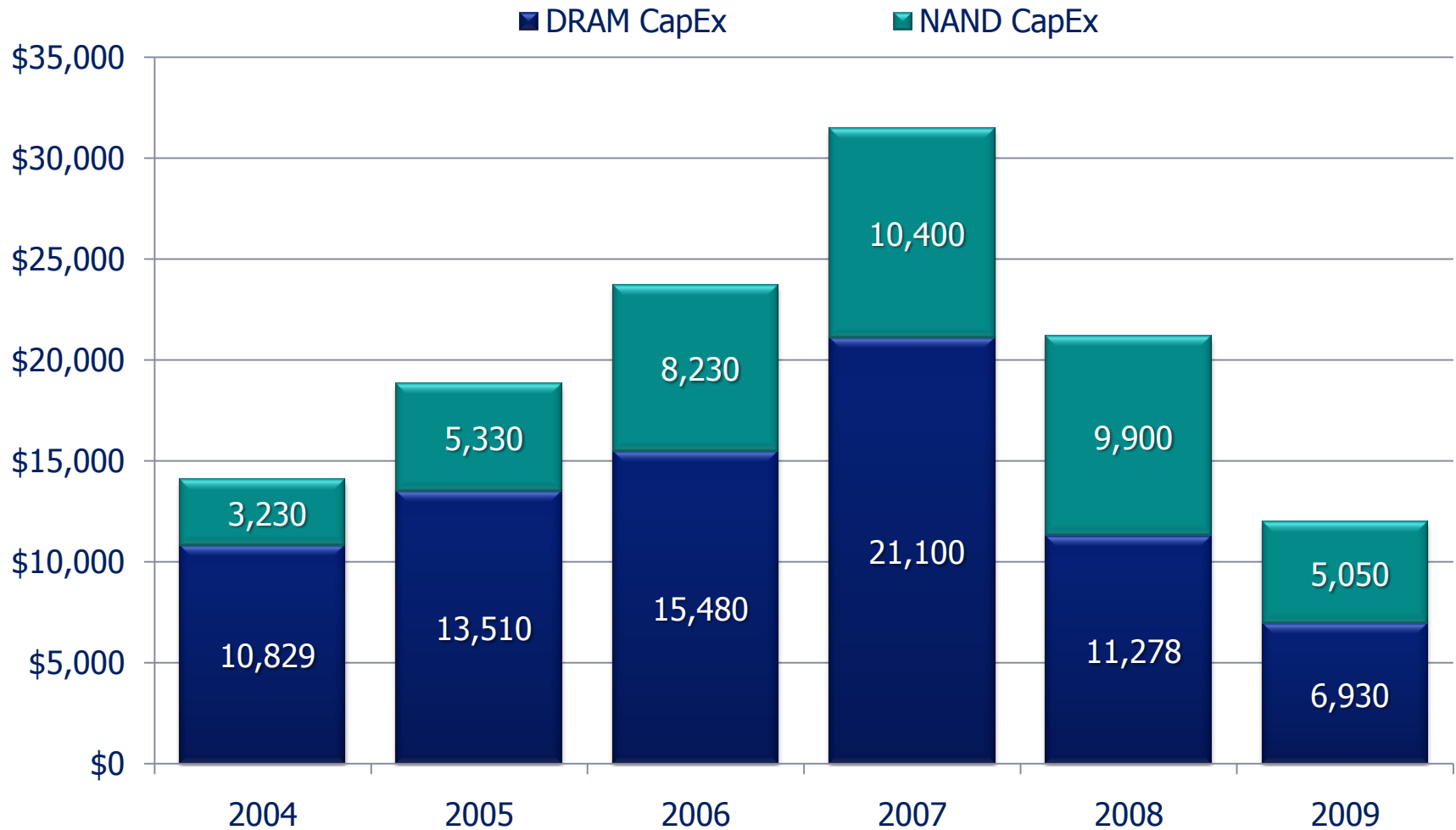
Source: iSuppli, Gartner, Finance Strategy Group

Mobile Handsets = cards + embedded  
Computing = SSD, Hybrid HDD, and PC Cache  
Other = Portable gaming, Set Top Boxes, Other consumer



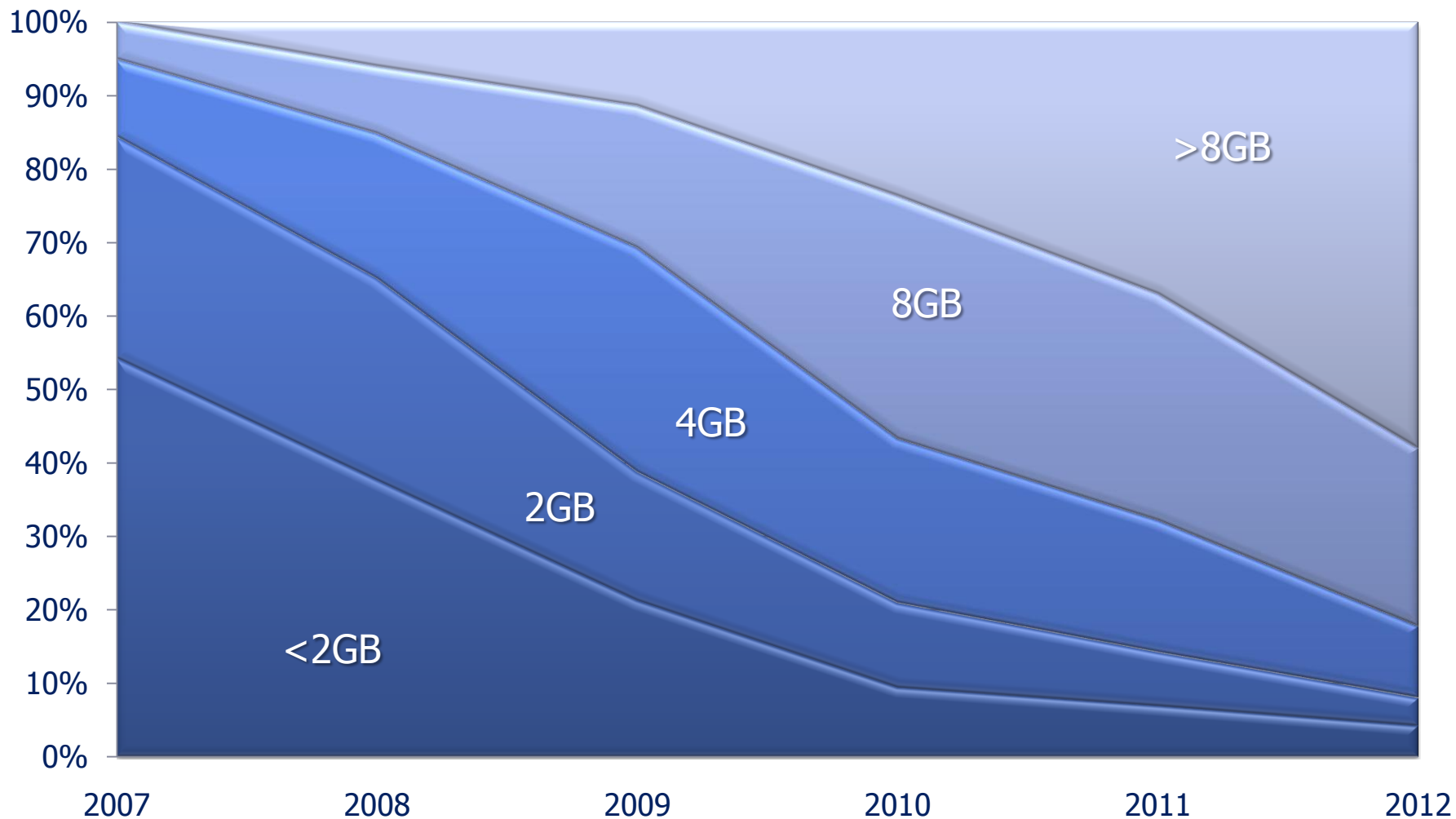
# Memory Industry CapEx

(Millions of US\$)



Source: iSuppli

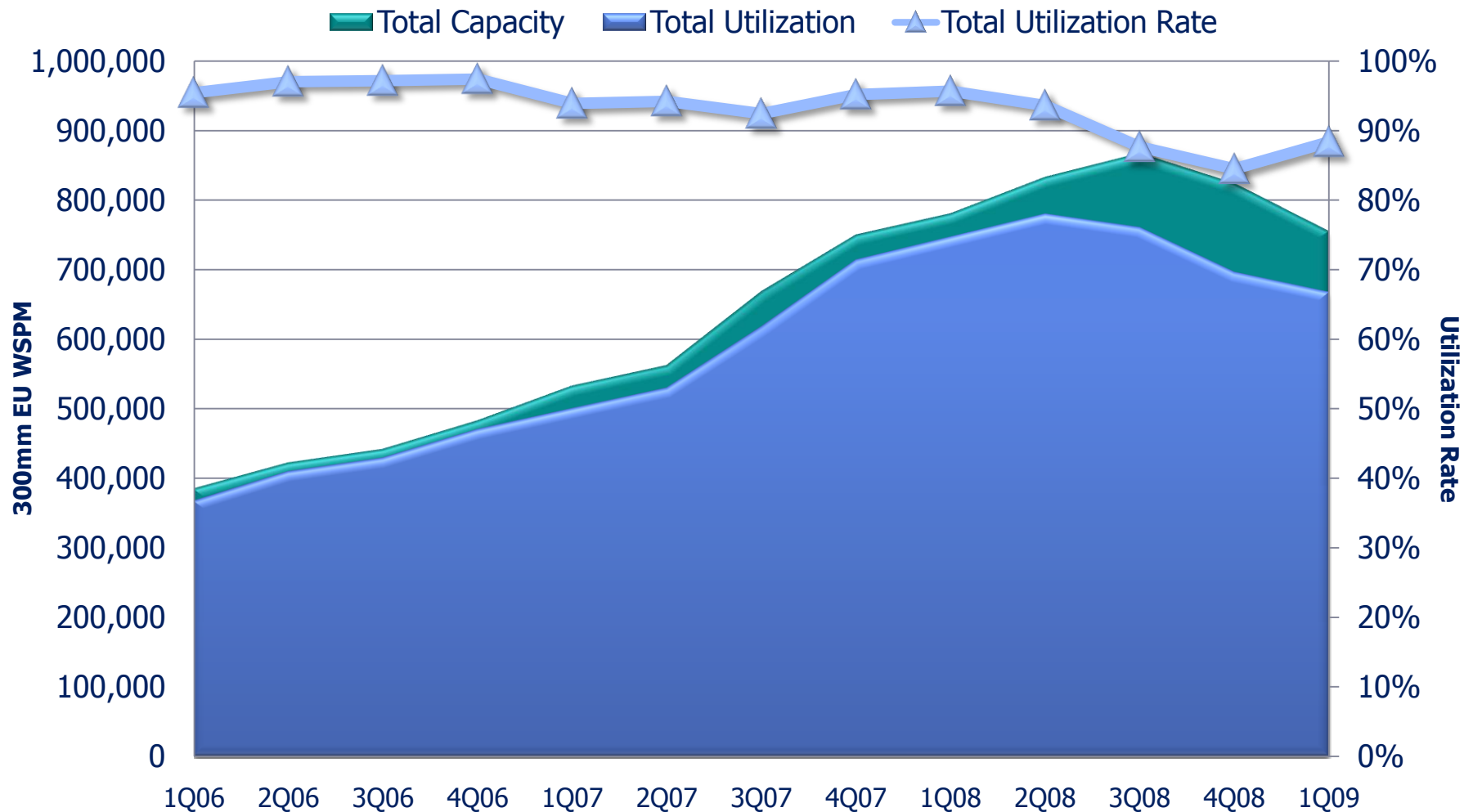
# Flash Card Density Migration



Source: iSuppli

# NAND Capacity Utilization

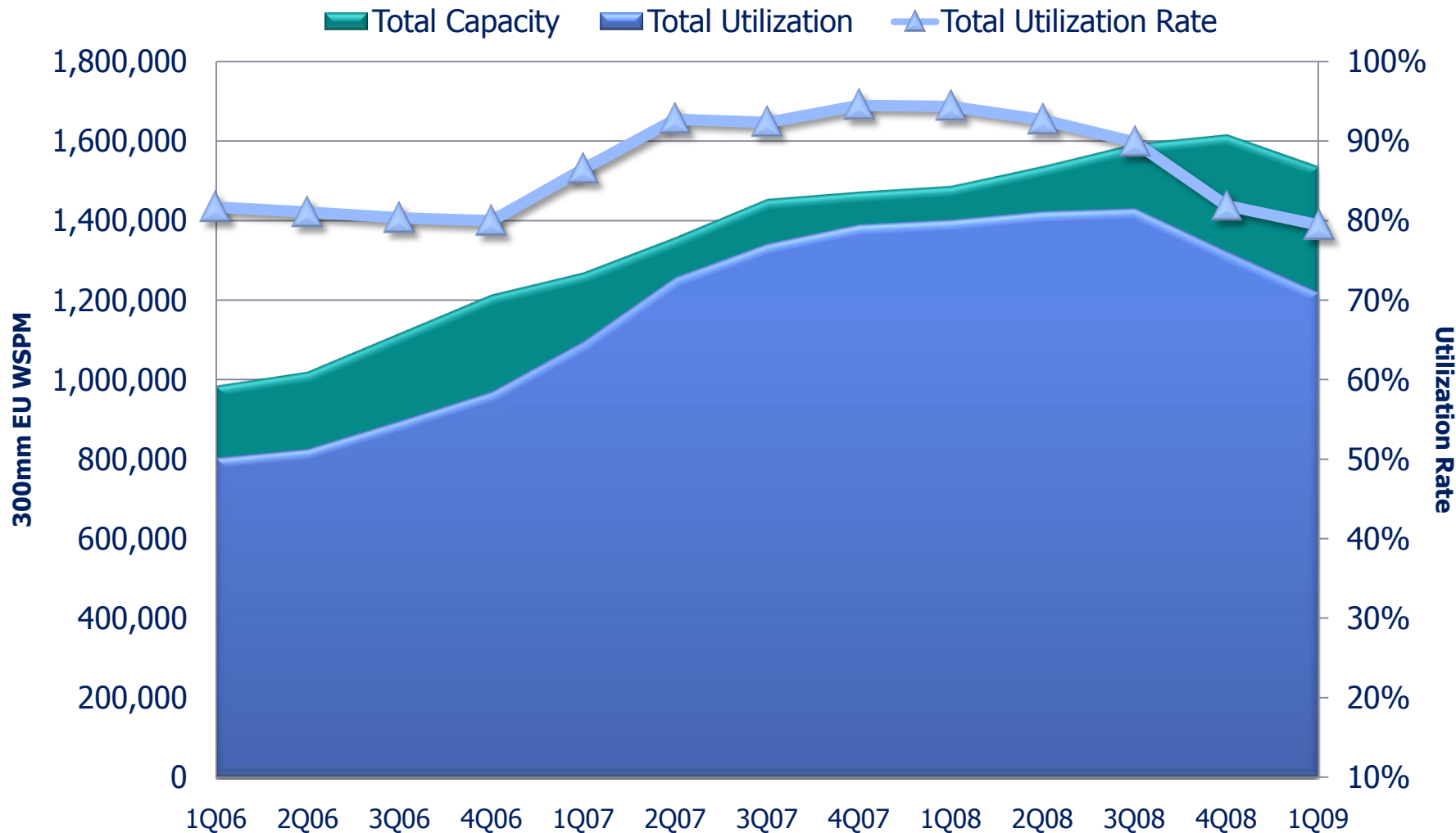
(12" Equivalent Wafers per Month)



Source: Finance Strategy Group (NAND Capacity Model)

# DRAM Capacity Utilization

(12" Equivalent Wafers per Month)



Source: Finance Strategy Group (DRAM Capacity Model)

