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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 8-K**

**CURRENT REPORT**

Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

**December 17, 2025**

Date of Report (date of earliest event reported)

  
**MICRON TECHNOLOGY, INC.**

(Exact name of registrant as specified in its charter)

**Delaware**

**1-10658**

**75-1618004**

(State or other jurisdiction of incorporation)

(Commission File Number)

(IRS Employer Identification No.)

**8000 South Federal Way  
Boise, Idaho 83716-9632**

(Address of principal executive offices and Zip Code)

**(208) 368-4000**

(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)  
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)  
☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))  
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

<b>Title of each class</b>	<b>Trading symbol</b>	<b>Name of each exchange on which registered</b>
Common Stock, par value \$0.10 per share	MU	Nasdaq Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

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**Item 2.02. Results of Operations and Financial Condition.**

On December 17, 2025, Micron Technology, Inc. (the "Company", "we" or "our") announced the financial results for our first quarter of fiscal 2026 ended November 27, 2025. The full text of the press release issued in connection with the announcement is attached as Exhibit 99.1 to this Current Report on Form 8-K.

The information in Item 2.02 and Exhibit 99.1 of this Current Report on Form 8-K shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section. The information in Item 2.02 and Exhibit 99.1 of this Current Report on Form 8-K shall not be incorporated by reference into any filing or other document pursuant to the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing or document.

**Item 9.01. Financial Statements and Exhibits.**

(d) Exhibits.

<b>Exhibit No.</b>	<b>Description</b>
99.1	<a href="#">Press Release issued on December 17, 2025</a>
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

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## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

**MICRON TECHNOLOGY, INC.**

Date: December 17, 2025

By: /s/ Mark Murphy  
Name: Mark Murphy  
Title: Executive Vice President and Chief Financial Officer

**FOR IMMEDIATE RELEASE**

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## MICRON TECHNOLOGY, INC. REPORTS RESULTS FOR THE FIRST QUARTER OF FISCAL 2026

**AI demand acceleration and Micron execution drive record fiscal Q1 results,  
including highest ever free cash flow**

**BOISE, Idaho**, December 17, 2025 – Micron Technology, Inc. (Nasdaq: MU) today announced results for its first quarter of fiscal 2026, which ended November 27, 2025.

### Fiscal Q1 2026 highlights

- Revenue of \$13.64 billion versus \$11.32 billion for the prior quarter and \$8.71 billion for the same period last year
- GAAP net income of \$5.24 billion, or \$4.60 per diluted share
- Non-GAAP net income of \$5.48 billion, or \$4.78 per diluted share
- Operating cash flow of \$8.41 billion versus \$5.73 billion for the prior quarter and \$3.24 billion for the same period last year

“In fiscal Q1, Micron delivered record revenue and significant margin expansion at the company level and also in each of our business units,” said Sanjay Mehrotra, Chairman, President and CEO of Micron Technology. “Our Q2 outlook reflects substantial records across revenue, gross margin, EPS and free cash flow, and we anticipate our business performance to continue strengthening through fiscal 2026. Micron’s technology leadership, differentiated product portfolio, and strong operational execution position us as an essential AI enabler, and we are investing to support our customers’ growing need for memory and storage.”

### Quarterly Financial Results

<i>(in millions, except per share amounts)</i>	GAAP <sup>(1)</sup>			Non-GAAP <sup>(2)</sup>		
	FQ1-26	FQ4-25	FQ1-25	FQ1-26	FQ4-25	FQ1-25
Revenue	\$ 13,643	\$ 11,315	\$ 8,709	\$ 13,643	\$ 11,315	\$ 8,709
Gross margin	7,646	5,054	3,348	7,753	5,169	3,441
Percent of revenue	56.0 %	44.7 %	38.4 %	56.8 %	45.7 %	39.5 %
Operating expenses	1,510	1,400	1,174	1,334	1,214	1,047
Operating income	6,136	3,654	2,174	6,419	3,955	2,394
Percent of revenue	45.0 %	32.3 %	25.0 %	47.0 %	35.0 %	27.5 %
Net income	5,240	3,201	1,870	5,482	3,469	2,037
Diluted earnings per share	4.60	2.83	1.67	4.78	3.03	1.79

For the first quarter of 2026, investments in capital expenditures, net<sup>(2)</sup> were \$4.5 billion and adjusted free cash flow<sup>(2)</sup> was \$3.9 billion. Micron ended the year with cash, marketable investments, and restricted cash of \$12.0 billion. On December 17, 2025, Micron’s Board of Directors declared a quarterly dividend of \$0.115 per share, payable in cash on January 14, 2026, to shareholders of record as of the close of business on December 29, 2025.

## Quarterly Business Unit Financial Results

	FQ1-26	FQ4-25	FQ1-25
<b>Cloud Memory Business Unit</b>			
Revenue	\$ 5,284	\$ 4,543	\$ 2,648
Gross margin	66 %	59 %	51 %
Operating margin	55 %	48 %	40 %
<b>Core Data Center Business Unit</b>			
Revenue	\$ 2,379	\$ 1,577	\$ 2,292
Gross margin	51 %	41 %	50 %
Operating margin	37 %	25 %	38 %
<b>Mobile and Client Business Unit</b>			
Revenue	\$ 4,255	\$ 3,760	\$ 2,608
Gross margin	54 %	36 %	27 %
Operating margin	47 %	29 %	15 %
<b>Automotive and Embedded Business Unit</b>			
Revenue	\$ 1,720	\$ 1,434	\$ 1,158
Gross margin	45 %	31 %	20 %
Operating margin	36 %	20 %	7 %

## Business Outlook

The following table presents Micron's guidance for the second quarter of 2026:

FQ2-26	GAAP <sup>(1)</sup> Outlook	Non-GAAP <sup>(2)</sup> Outlook
Revenue	\$18.70 billion ± \$400 million	\$18.70 billion ± \$400 million
Gross margin	67.0% ± 1.0%	68.0% ± 1.0%
Operating expenses	\$1.56 billion ± \$20 million	\$1.38 billion ± \$20 million
Diluted earnings per share	\$8.19 ± \$0.20	\$8.42 ± \$0.20

Further information regarding Micron's business outlook is included in the prepared remarks and slides, which have been posted at [investors.micron.com](https://investors.micron.com).

## Investor Webcast

Micron will host a conference call on Wednesday, December 17, 2025 at 2:30 p.m. Mountain Time to discuss its first quarter financial results and provide forward-looking guidance for its second quarter. A live webcast of the call will be available online at [investors.micron.com](https://investors.micron.com). A webcast replay will be available for one year after the call.

We encourage you to visit our website at [micron.com](https://micron.com) throughout the quarter for the most current information on the company, including information on financial conferences that we may be attending. You can also follow us on LinkedIn, X (@MicronTech) and YouTube (@MicronTechnology).

## About Micron Technology, Inc.

Micron Technology, Inc. is an industry leader in innovative memory and storage solutions transforming how the world uses information to enrich life for all. With a relentless focus on our customers, technology leadership, and manufacturing and operational excellence, Micron delivers a rich portfolio of high-performance DRAM, NAND, and NOR memory and storage products. Every day, the innovations that our people create fuel the data economy, enabling advances in artificial intelligence (AI) and compute-intensive applications that unleash opportunities — from the data center to the intelligent edge and across the client and mobile user experience. To learn more about Micron Technology, Inc. (Nasdaq: MU), visit [micron.com](https://micron.com).

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## Forward-Looking Statements

This press release contains forward-looking statements regarding our industry, our strategic position, and our financial and operating results, including our guidance for the second quarter of 2026. These forward-looking statements are subject to a number of risks and uncertainties that could cause actual results to differ materially. Please refer to the documents we file with the Securities and Exchange Commission, including our most recent Form 10-K and Form 10-Q. These documents contain and identify important factors that could cause our actual results to differ materially from those contained in these forward-looking statements. These certain factors can be found at [investors.micron.com/risk-factor](https://investors.micron.com/risk-factor). Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance, or achievements. We are under no duty to update any of the forward-looking statements to conform these statements to actual results.

(1) GAAP represents U.S. Generally Accepted Accounting Principles.

(2) Non-GAAP represents GAAP excluding the impact of certain activities, which management excludes in analyzing our operating results and understanding trends in our earnings; adjusted free cash flow; investments in capital expenditures, net; and business outlook. Further information regarding Micron's use of non-GAAP measures and reconciliations between GAAP and non-GAAP measures are included within this press release.

**MICRON TECHNOLOGY, INC.**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In millions, except per share amounts)  
(Unaudited)

	1st Qtr. November 27, 2025	4th Qtr. August 28, 2025	1st Qtr. November 28, 2024
Revenue	\$ 13,643	\$ 11,315	\$ 8,709
Cost of goods sold	5,997	6,261	5,361
Gross margin	7,646	5,054	3,348
Research and development	1,171	1,047	888
Selling, general, and administrative	337	314	288
Other operating (income) expense, net	2	39	(2)
Operating income	6,136	3,654	2,174
Interest income	139	146	107
Interest expense	(74)	(124)	(118)
Other non-operating income (expense), net	(140)	(45)	(11)
	6,061	3,631	2,152
Income tax (provision) benefit	(829)	(429)	(283)
Equity in net income (loss) of equity method investees	8	(1)	1
Net income	\$ 5,240	\$ 3,201	\$ 1,870
Earnings per share			
Basic	\$ 4.66	\$ 2.86	\$ 1.68
Diluted	4.60	2.83	1.67
Number of shares used in per share calculations			
Basic	1,125	1,120	1,111
Diluted	1,138	1,131	1,122

**MICRON TECHNOLOGY, INC.**  
**CONSOLIDATED BALANCE SHEETS**  
(In millions)  
(Unaudited)

As of	November 27, 2025	August 28, 2025
<b>Assets</b>		
Cash and equivalents	\$ 9,731	\$ 9,642
Short-term investments	587	665
Receivables	10,184	9,265
Inventories	8,205	8,355
Other current assets	958	914
Total current assets	29,665	28,841
Long-term marketable investments	1,697	1,629
Property, plant, and equipment	48,477	46,590
Operating lease right-of-use assets	700	736
Intangible assets	465	453
Deferred tax assets	641	616
Goodwill	1,150	1,150
Other noncurrent assets	3,176	2,783
Total assets	\$ 85,971	\$ 82,798
<b>Liabilities and equity</b>		
Accounts payable and accrued expenses	\$ 9,796	\$ 9,649
Current debt	569	560
Other current liabilities	1,695	1,245
Total current liabilities	12,060	11,454
Long-term debt	11,187	14,017
Noncurrent operating lease liabilities	669	701
Noncurrent unearned government incentives	1,148	1,018
Other noncurrent liabilities	2,101	1,443
Total liabilities	27,165	28,633
<b>Commitments and contingencies</b>		
<b>Shareholders' equity</b>		
Common stock	127	127
Additional capital	13,610	13,339
Retained earnings	53,344	48,583
Treasury stock	(8,152)	(7,852)
Accumulated other comprehensive income (loss)	(123)	(32)
Total equity	58,806	54,165
Total liabilities and equity	\$ 85,971	\$ 82,798

**MICRON TECHNOLOGY, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In millions)  
(Unaudited)

Three months ended	November 27, 2025	November 28, 2024
<b>Cash flows from operating activities</b>		
Net income	\$ 5,240	\$ 1,870
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation expense and amortization of intangible assets	2,212	2,030
Stock-based compensation	290	220
Change in operating assets and liabilities:		
Receivables	(871)	(817)
Inventories	150	170
Accounts payable and accrued expenses	156	(241)
Other current liabilities	449	(161)
Other noncurrent liabilities	547	132
Other	238	41
Net cash provided by operating activities	8,411	3,244
<b>Cash flows from investing activities</b>		
Expenditures for property, plant, and equipment	(5,389)	(3,206)
Purchases of available-for-sale securities	(255)	(377)
Proceeds from government incentives	878	65
Proceeds from maturities and sales of available-for-sale securities	268	428
Other	(96)	(58)
Net cash used for investing activities	(4,594)	(3,148)
<b>Cash flows from financing activities</b>		
Repayments of debt	(2,943)	(84)
Repurchases of common stock - withholdings on employee equity awards	(367)	(207)
Repurchases of common stock - repurchase program	(300)	—
Payments of dividends to shareholders	(134)	(131)
Other	(1)	—
Net cash used for financing activities	(3,745)	(422)
Effect of changes in currency exchange rates on cash, cash equivalents, and restricted cash	14	(29)
Net increase (decrease) in cash, cash equivalents, and restricted cash	86	(355)
Cash, cash equivalents, and restricted cash at beginning of period	9,646	7,052
Cash, cash equivalents, and restricted cash at end of period	\$ 9,732	\$ 6,697

**MICRON TECHNOLOGY, INC.**  
**RECONCILIATION OF GAAP TO NON-GAAP MEASURES**  
(In millions, except per share amounts)

	1st Qtr. November 27, 2025	4th Qtr. August 28, 2025	1st Qtr. November 28, 2024
<b>GAAP gross margin</b>	\$ 7,646	\$ 5,054	\$ 3,348
Stock-based compensation	107	115	90
Other	—	—	3
<b>Non-GAAP gross margin</b>	<u>\$ 7,753</u>	<u>\$ 5,169</u>	<u>\$ 3,441</u>
<b>GAAP operating expenses</b>	\$ 1,510	\$ 1,400	\$ 1,174
Stock-based compensation	(173)	(147)	(127)
Restructure and asset impairments	—	(38)	—
Other	(3)	(1)	—
<b>Non-GAAP operating expenses</b>	<u>\$ 1,334</u>	<u>\$ 1,214</u>	<u>\$ 1,047</u>
<b>GAAP operating income</b>	\$ 6,136	\$ 3,654	\$ 2,174
Stock-based compensation	280	262	217
Restructure and asset impairments	—	38	—
Other	3	1	3
<b>Non-GAAP operating income</b>	<u>\$ 6,419</u>	<u>\$ 3,955</u>	<u>\$ 2,394</u>
<b>GAAP net income</b>	\$ 5,240	\$ 3,201	\$ 1,870
Stock-based compensation	280	262	217
Restructure and asset impairments	—	38	—
Loss on debt prepayments	130	9	—
Other	(20)	1	—
Estimated tax effects of above and other tax adjustments	(148)	(42)	(50)
<b>Non-GAAP net income</b>	<u>\$ 5,482</u>	<u>\$ 3,469</u>	<u>\$ 2,037</u>
<b>GAAP weighted-average common shares outstanding - Diluted</b>	1,138	1,131	1,122
Adjustment for stock-based compensation	10	14	16
<b>Non-GAAP weighted-average common shares outstanding - Diluted</b>	<u>1,148</u>	<u>1,145</u>	<u>1,138</u>
<b>GAAP diluted earnings per share</b>	\$ 4.60	\$ 2.83	\$ 1.67
Effects of the above adjustments	0.18	0.20	0.12
<b>Non-GAAP diluted earnings per share</b>	<u>\$ 4.78</u>	<u>\$ 3.03</u>	<u>\$ 1.79</u>

# RECONCILIATION OF GAAP TO NON-GAAP MEASURES, Continued

	1st Qtr. November 27, 2025	4th Qtr. August 28, 2025	1st Qtr. November 28, 2024
<b>GAAP net cash provided by operating activities</b>	\$ 8,411	\$ 5,730	\$ 3,244
Expenditures for property, plant, and equipment	(5,389)	(5,658)	(3,206)
Proceeds from sales of property, plant, and equipment	6	20	9
Proceeds from government incentives	878	711	65
<b>Investments in capital expenditures, net</b>	(4,505)	(4,927)	(3,132)
<b>Adjusted free cash flow</b>	<u>\$ 3,906</u>	<u>\$ 803</u>	<u>\$ 112</u>

The tables above reconcile GAAP to non-GAAP measures of gross margin, operating expenses, operating income, net income, diluted shares, diluted earnings per share, and adjusted free cash flow. The non-GAAP adjustments above may or may not be infrequent or nonrecurring in nature, but are a result of periodic or non-core operating activities. We believe this non-GAAP information is helpful in understanding trends and in analyzing our operating results and earnings. We are providing this information to investors to assist in performing analysis of our operating results. When evaluating performance and making decisions on how to allocate our resources, management uses this non-GAAP information and believes investors should have access to similar data when making their investment decisions. We believe these non-GAAP financial measures increase transparency by providing investors with useful supplemental information about the financial performance of our business, enabling enhanced comparison of our operating results between periods and with peer companies. The presentation of these adjusted amounts varies from amounts presented in accordance with U.S. GAAP and therefore may not be comparable to amounts reported by other companies. Our management excludes the following items as applicable in analyzing our operating results and understanding trends in our earnings:

- Stock-based compensation;
- Gains and losses from debt prepayments;
- Restructure and asset impairments; and
- The estimated tax effects of above, non-cash changes in net deferred income taxes, assessments of tax exposures, certain tax matters related to prior fiscal periods, and significant changes in tax law. The divergence between our GAAP and non-GAAP income tax (provision) benefit relates to the difference in our GAAP and non-GAAP estimated annual effective tax rates, which are computed separately.

Non-GAAP diluted shares are adjusted for the impact of additional shares resulting from the exclusion of stock-based compensation from non-GAAP income.

**MICRON TECHNOLOGY, INC.**  
**RECONCILIATION OF GAAP TO NON-GAAP OUTLOOK**

<b>FQ2-26</b>	<b>GAAP Outlook</b>	<b>Adjustments</b>	<b>Non-GAAP Outlook</b>
Revenue	\$18.70 billion ± \$400 million	—	\$18.70 billion ± \$400 million
Gross margin	67.0% ± 1.0%	1.0% A	68.0% ± 1.0%
Operating expenses	\$1.56 billion ± \$20 million	\$180 million B	\$1.38 billion ± \$20 million
Diluted earnings per share <sup>(1)</sup>	\$8.19 ± \$0.20	\$0.23 A, B, C	\$8.42 ± \$0.20

**Non-GAAP Adjustments**  
*(in millions)*

A	Stock-based compensation – cost of goods sold	\$	125
B	Stock-based compensation – research and development		119
B	Stock-based compensation – sales, general, and administrative		61
C	Tax effects of the above items and other tax adjustments		(48)
		\$	257

<sup>(1)</sup> GAAP earnings per share based on approximately 1.14 billion diluted shares and non-GAAP earnings per share based on approximately 1.15 billion diluted shares.

The tables above reconcile our GAAP to non-GAAP guidance based on the current outlook. The guidance does not incorporate the impact of any potential business combinations, divestitures, additional restructuring activities, balance sheet valuation adjustments, strategic investments, financing transactions, and other significant transactions. The timing and impact of such items are dependent on future events that may be uncertain or outside of our control.